**Training and Evaluation Outline Report**

(16 Aug 2015)

**Task Number: 71-8-5100**

**Task Title: Conduct the Mission Command Operations Process (Battalion - Corps)**

**Distribution Restriction:** Approved for public release; distribution is unlimited.

# Destruction Notice: None

**Foreign Disclosure: FD1 -** This training product has been reviewed by the training developers in coordination with the Fort Leavenworth, KS foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

# Supporting Reference(s):

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Step Number** | **Reference ID** | **Reference Name** |  **Required** |  **Primary** |
|  | ADRP 3-0 | Unified Land Operations | Yes | No |
|  | ADRP 5-0 | The Operations Process | Yes | Yes |
|  | ADRP 6-0(Change 002,March 28, 2014) | Mission Command<http://armypubs.army.mil/doctrine/DR_> pubs/dr\_a/pdf/adrp6\_0\_new.pdf | Yes | No |
|  | FM 6-0 | COMMANDER AND STAFF ORGANIZATION AND OPERATIONS | Yes | Yes |
|  | ATP 5-0.1 | Army Design Methodology | Yes | Yes |

**Condition:** The command receives an order from higher headquarters or the commander derives a mission. The command has communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information.

**Standard:** The commander and staff execute the mission command operations process to plan, prepare, execute, and assess operations. The commander, supported by the staff, drives the operations process through the activities of understand, visualize, describe, direct, lead, and assess in accordance with establish timelines, the higher commander’s intent, orders from higher headquarters, and standard operating procedures.

**Notes:** Company level and below execute troop-leading procedures ([150-LDR-5012](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/B2CD5B93-A4F0-40F3-82E3-AAA34EA2ECAD-1395943497063/report.pdf)) in lieu of the mission command operations process.

# TASK STEPS

**\*1. The commander, supported by the staff, applies the principles of mission command throughout the mission command operations process.**

 \* a. The commander builds cohesive teams through mutual trust ([150-LDR-5001](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/805A537F-1B5A-43CB-93A1-8455B1DA25A7-1418757393211/report.pdf)).

 \* b. The commander creates shared understanding ([150-LDR-5007](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/1BB2530D-D34F-4445-9EA3-9E0FB4C88648-1392824420353/report.pdfhttps%3A/rdl.train.army.mil/catalog-ws/view/100.ATSC/1BB2530D-D34F-4445-9EA3-9E0FB4C88648-1392824420353/report.pdf)).

 \* c. The commander provides clear Commander's Intent ([150-LDR-5004](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/A01A5AF7-0CB4-4BFE-AE57-7DD4A85D0C33-1392241221782/report.pdf)).

 \* d. The commander exercises disciplined initiative ([150-LDR-5006](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/6D0503A3-A775-4BEA-9C59-3C1B22400297-1392414021035/report.pdf)).

 \* e. The commander uses mission order technique ([150-LDR-5003](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/22FEC8EE-191E-42CB-BB82-A643E6410DFD-1392187224204/report.pdf)).

 \* f. The commander accepts prudent risk ([150-LDR-5002](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/70081059-271F-494F-802F-928A9E14080C-1392241222697/report.pdf)).

**\*2. The commander, supported by the staff, drives the operations process (planning, preparing, executing, and assessing) through the activities of understanding, visualizing, describing, directing, leading, and assessing operations** ([150-LDR-5100](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/70081059-271F-494F-802F-928A9E14080C-1392241222697/report.pdf)).

 \* a. The commander *leads* people in the unit team throughout the operations process ([150-LDR-5015](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/D1E0C1AD-E26C-47A2-8886-D07C170AAFE3-1436470397755/report.pdf)).

 \* (1) The commander leads the unit team to a shared *understanding* of the nature of the operation by approving the problem frame, operational environment frame, and operational approach.

 \* (2) The commander leads the unit team to *visualize* the operation through planning guidance, initial intent, and course of action approval.

 \* (3) The commander leads the unit team to *describe* the operation through clear commander’s intent and concept of operations.

 \* (4) The commander leads the unit team by *directing* the operation through orders dissemination and the rapid decision and synchronization process.

 \* (5) The commander leads the unit team to *assess* progress of the operation according to established measures of effectiveness.

 b. \*The commander takes actions to motivate and inspire subordinate commanders, the staff, and Soldiers to give maximum effort to accomplish the mission.

 \* c. The commander listens to subordinate commanders, the staff, and Soldiers whenever possible in order to encourage collaboration and dialogue that increase understanding.

 \* (1) The commander encourages critical and creative thinking, when appropriate.

 \* (2) The commander conducts battlefield circulation to connect with subordinates and Soldiers.

**3. The commander and staff *frame* the operation by conducting the *Army design methodology* to gain an *understanding* of the operational environment and the problems the unit must address; abbreviate the Army design methodology based on available time and operational complexity, as determined by the commander** ([71-8-5001](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/3F41609B-960F-4ED6-8AE4-41AB3AE0CD55-1392241219794/report.pdf)).

 a. The commander and staff frame the operational environment and the actors within it.

 \* b. The commander approves the operational environment frame.

 c. The commander and staff frame the problem.

 \* d. The commander approves the problem frame.

 \* e. The commander and staff develop an operational approach to resolve the problem.

 \* f. The commander approves the operational approach to resolve the problem.

**4. The commander and staff continue to *plan* the operation by conducting the *military decision-making process* in accordance with the operational timeline, the desired end state, and the commander’s intent** ([71-8-5111](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/AFD4FF91-91EC-4594-B080-C5A3F7F4296D-1412604088472/report.pdf)).

 a. The commander and staff take actions upon *receipt of mission* ([150-MC-5110](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/1E988ACE-D25A-47F7-98B1-6D6C76B6B30D-1396604996711/report.pdf)).

 \* (1) The commander provides initial guidance following receipt of mission.

 (2) The commander and staff establish a battle rhythm to assist in integrating and synchronizing the activities, meetings, and reports within their headquarters, with their higher headquarters, and with subordinate units.

 (3) The staff publishes a warning order (1) following receipt of mission ([150-MC-5117](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/31187E06-B5D0-40D8-8B40-6FC632AC5DD9-1436364199633/report.pdf)).

 (4) The commander and staff update running estimates ([150-MC-5144](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/44D101D7-AD44-4F5C-ABD9-5961BE7C4E6F-1436935710190/report.pdf)).

 (5) The staff, led by the intelligence officer, begin providing input ([150-MC-2210](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/7B6B5184-78CF-4D04-8C0B-2629E7E41EB3-1436799797555/report.pdf)) to Intelligence Preparation of the Battlefield ([71-8-2210](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/C5C5332F-5AD5-441A-BC90-ED41ABC6A969-1431555688974/report.pdf)).

 b. The commander and staff conduct *mission analysis* ([150-LDR-5112](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/40355D10-E42E-4EAA-8B2A-CF5E015296D4-1436953706910/report.pdf)).

 (1) The commander and staff continuously plan for and coordinate information collection, security operations, protection, terrain management and airspace control.

 (2) The staff conducts a mission analysis briefing to propose a mission statement to the commander.

 \* (3) The commander approves the mission and provides initial *visualization* thru planning guidance and initial intent and Commanders Critical Information Requirements (CCIR).

 (4) The unit plans for and performs reconnaissance before, during, and after the operation. ([71-8-2301](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/E9D1EA16-9817-4919-A5CB-26898C0BD58B-1436365098212/report.pdf)).

 (5) The staff publishes a warning order (2) with information pertinent from the mission analysis ([150-MC-5117](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/31187E06-B5D0-40D8-8B40-6FC632AC5DD9-1436364199633/report.pdf)).

 c. The staff *develops course(s) of action* based on planning guidance and initial intent ([150-MC-5114](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/A44B3A4E-E7A4-49D7-994C-1E64760406C3-1390861436124/report.pdf)).

 \* (1) The commander approves courses of action for continued development and analysis to finalize *visualization*.

 (2) The staff refines courses of action per commander’s guidance.

 (3) The staff plans military deceptions as directed by the commander ([71-8-5127](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/C7633B3A-A8F2-4056-A1B3-06C77A37D0ED-1428331755979/report.pdf)).

 d. The staff *analyzes courses of action* through wargaming ([150-MC-5115](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/D490DC96-8DD5-4DAD-A860-BF4DADBA57CF-1436934812227/report.pdf)).

 e. The staff conducts *course of action comparison* ([150-MC-5116](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/852A090C-CC60-42C4-91BA-5F3D624DE1AC-1436953707138/report.pdf)).

 f. The staff prepares and conducts a *course of action decision briefing* to obtain commander approval ([150-MC- 5009](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/68499722-4B26-4D43-BDD9-14403B950B3C-1437151263002/report.pdf)).

 \* (1) The commander approves a course of action as the *visualization* of the operation.

 (2) The staff publishes a warning order (3) with information pertinent COA decision ([150-MC-5117](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/31187E06-B5D0-40D8-8B40-6FC632AC5DD9-1436364199633/report.pdf)).

 g. The commander and staff *produce an operations order.*

 (1) The staff publishes the operations order with requisite annexes ([71-8-5119](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/4985E47A-5FBF-44B6-BD50-7D2C71368F5D-1436364197698/report.pdf)).

 \* (2) The commander broadly describes the operation through clear commander’s intent ([150-LDR-5004](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/A01A5AF7-0CB4-4BFE-AE57-7DD4A85D0C33-1392241221782/report.pdf)).

 \* (3) The commander describes operational details through the concept of operations.

 \* (4) The commander directs the operation through *orders disseminated* to subordinates.

**5. The commander and staff *prepare* for the operations** ([71-8-5120](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/E43714E6-CC83-4C0A-BC30-EDE8716E58CA-1411650987255/report.pdf)).

 \* a. The commander receives subordinate commander back briefs on the operation to ensure shared understanding.

 b. The commander, staff, and subordinate commanders prepare for and conduct a *combined arms rehearsal* ([71-8-5122](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/A42790AE-CA75-4A15-AB9C-ED65DCAE33AF-1398695705234/report.pdf)).

 c. The staff prepares and conducts other specific rehearsals as determined by the commander.

 \* d. Leaders conduct pre-combat inspections ([150-LDR-5022](https://atiam.train.army.mil/catalog-ws/view/100.ATSC/1B057330-F65F-426C-A97B-774BBE17443E-1435162785595/report.pdf)).

**6. The commander and staff *execute* the operation** ([71-8-5131](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/C0EEF9B7-B435-47A4-BDBE-2E47A56B5F66-1321929499820/report.pdf)).

 a. The staff conducts operations synchronization meetings, as appropriate ([71-8-5135](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/D2938A5F-4D48-4623-9856-D7D42C9CDBDF-1413920788932/report.pdf)).

 b. The staff coordinates actions to produce maximum effective application of military power ([71-8-5134](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/F87C83B1-4ED4-4543-BE6E-B4F929C90158-1411652786440/report.pdf)).

 \* c. The commander, assisted by the staff, conducts the *rapid decision and synchronization process to direct* operational changes ([71-8-5002](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/3D724C00-99BE-4628-8F3D-A7EF7A92124E-1418134941230/report.pdf)).

 d. The commander and staff conduct command post operations. ([71-8-5200](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/306AEC4B-F23A-4D96-813B-B32C47404EB8-1415897576863/report.pdf)).

 (1) The staff displays a common operational picture. ([71-8-5316](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/DF2744F1-65F3-44F7-9A81-35EB53AD8335-1415282792141/report.pdf)).

 (2) The staff operates the mission command network. ([71-8-5003](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/420D6978-872C-4479-8183-6F224567DB1E-1392923424762/report.pdf)).

 (3) The staff manages information and data. ([71-8-5310](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/5EAA1F00-C89E-4545-AC84-BE8B3361C279-1322860578604/report.pdf)).

 (4) The staff conducts information assurance. ([71-8-6300](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/B4D22863-46F1-47B5-BC25-61D83E16C47F-1320983755389/report.pdf)).

 (5) The staff conducts information protection. ([71-8-5010](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/51709E5C-7995-4FBB-8071-39DC13EDD238-1414177294917/report.pdf)).

 (6) The staff integrates space capabilities. ([71-8-5116](https://atiam.train.army.mil/catalog-ws/view/100.ATSC/15BEC50F-A276-4CB1-9688-4A679C1C9316-1423149646612/report.pdf)).

 (7) The staff processes relevant information. ([71-8-5315](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/44A42C50-8F6A-44C4-BA30-4137D3F6A467-1321418291916/report.pdf))

 (8) The staff assists the commander in maintaining continuity of mission command ([71-8-5250](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/EBC6DA47-D09F-47F7-BC0D-9BB95CB62BB7-1322860577550/report.pdf)).

 (9) The staff prepares and implements a tactical airspace control plan ([71-8-5715](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/65CA8A36-F12E-439B-9F11-20E40E2AA727-1426861154688/report.pdf)).

**7. The commander and staff *assess* the situation or operation against measures of effectiveness** ([71-8-5130](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/F60390F7-EC60-4999-8805-CAF098872757-1411996587062/report.pdf)).

 a. The commander and the staff use running estimates to continuously assess the current situation to determine if the operation is going according to plan and whether or not the plan is going to accomplish the commander’s intent.

 \* b. The commander makes timely assessments of the operation, balancing instinct with established criteria.

 \* c. The commander decides if and how to modify the operation based on integrating the commander’s personal assessment with recommendations from the staff, subordinate commanders, and unified action partners.

**\* 8. The commander, supported by the staff, *builds teams*, inside and outside their organizations throughout the operations process** ([71-8-5004](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/EF9C2BA0-952F-4B16-BAF0-D5807E287C8D-1406571527778/report.pdf)).

 a. The team develops confidence in the character, integrity, professional competence, commitment, and abilities of each other while engaging in the first principle of mission command, build cohesive teams through mutual trust.

 b. Team members give of their own resources and expertise to achieve shared understanding and common goals.

 \* c. The commander develops shared confidence by consistently employing interpersonal tact to foster effective open communication.

 d. The team, led by the commander, completes its assigned or designated end-state with all team members contributing in their designated roles and responsibilities to the entire team effort.

 \* e. Establish and maintain “liaison” between elements of military forces or other agencies to ensure mutual understanding and unity of purpose and action.

**\* 9. The commander, supported by the staff, *informs and influences audiences*, inside and outside their organizations throughout the operations process** ([150-LDR-5005](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/FA8A8CEA-6BFA-450D-AFA5-EAE569D1093F-1436799797847/report.pdf)).

 \* a. The commander establishes a narrative that is consistent with intent, concept of operations, and desired end state.

 \* b. The commander engages domestic and global audiences to provide information about the command's operations.

 \* c. The commander engages audiences and key communicators to inform and influence decision-making by foreign audiences, including enemies, adversaries, neutral parties, and populations that may influence the operation.

 \* d. The commander uses themes to synchronize messages and tactical actions to meet the commander’s intent.

**10. The staff *synchronizes information-related capabilities* throughout the operations process in order to diminish the effectiveness of threat and adversary decisionmaking, to shield friendly decisionmaking from threat and adversary information operations, and to influence complex operational environments** ([71-8-5320](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/3379AACC-E949-41DE-B1AE-05C7F584DA59-1401284311848/report.pdf)).

 a. The staff plans for information operations in the operational environment ([71-8-1119](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/AF717DCF-DE8B-4307-9BB3-65C72B7C5E55-1336457441271/report.pdf)).

 b. The staff Integrate Designated Information-Related Capabilities ([71-8-0015](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/B6B911AF-A92A-42A0-BEE4-E2F02C6F4FFA-1415130387837/report.pdf)).

 c. The staff coordinates Public Affairs operations ([71-8-5334](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/CE6AC862-D960-43D0-8472-6C73728ED124-1421079823988/report.pdf)).

 d. The commander and staff conduct soldier and leader engagement ([71-8-5311](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/4EFA3880-0505-48AB-AA08-4B67B536820C-1433855094699/report.pdf)).

**11. The staff integrates situational understanding through Knowledge Management** ([71-8-5330](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/DDB43F8E-C901-406A-A660-ACDAACD89334-1336005458653/report.pdf)).

**12. The staff coordinates cyber electromagnetic activities in order to seize, retain, and exploit advantages over threats in both cyberspace and across the electromagnetic spectrum while simultaneously denying and degrading the threat’s use of the same** ([71-8-5900](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/E33800C1-1197-4970-97B1-CD8CF955C407-1427289555275/report.pdf)).

(Asterisks indicates a leader performance step.)

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| **PERFORMANCE MEASURES** | **GO** | **NO-GO** | **N/A** |
| 1. The commander, supported by the staff, applied the principles of mission command throughout the mission command operations process. |  |  |  |
| 2. The commander, supported by the staff, drove the operations process activities of planning, preparing, executing, and assessing through the activities of understanding, visualizing, describing, directing, leading, and assessing operations. |  |  |  |
| 3. The commander and staff framed the operation by conducting the Army design methodology (abbreviated as the commander determines) to gain an understanding of the operational environment and the problems the unit must address. |  |  |  |
| 4. The commander and staff planned the operation by conducting the military decision-making process in accordance with the operational timeline, the desired end state, and the commander’s intent. |  |  |  |
| 5. The commander and staff prepared for the operations. |  |  |  |
| 6. The commander and staff executed the operation. |  |  |  |
| 7. The commander and staff assessed the situation or operation against measures of effectiveness. |  |  |  |
| 8. The commander, supported by the staff, built teams, inside and outside their organizations throughout the operations process. |  |  |  |
| 9. The commander, supported by the staff, informed and influenced audiences, inside and outside their organizations throughout the operations process. |  |  |  |
| 10. The staff synchronized information-related capabilities throughout the operations process in order to diminish the effectiveness of threat and adversary decisionmaking, to shield friendly decisionmaking from threat and adversary information operations, and to influence complex operational environments. |  |  |  |
| 11. The staff integrated situational understanding through Knowledge Management. |  |  |  |
| 12. The staff coordinated cyber electromagnetic activities in order to seize, retain, and exploit advantages over threats in both cyberspace and across the electromagnetic spectrum while simultaneously denying and degrading the threat’s use of the same. |  |  |  |

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| **TASK PERFORMANCE / EVALUATION SUMMARY BLOCK** |
| ITERATION | 1 | 2 | 3 | 4 | 5 | M | TOTAL |
| TOTAL PERFORMANCE MEASURES EVALUATED |  |  |  |  |  |  |  |
| TOTAL PERFORMANCE MEASURES GO |  |  |  |  |  |  |  |
| TRAINING STATUS GO/NO-GO |  |  |  |  |  |  |  |

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| --- | --- | --- | --- | --- | --- |
| **ITERATION:****COMMANDER/LEADER ASSESSMENT:** | **1** | **2** | **3****T** | **4****P** | **5 M****U** |

# Supporting Collective Tasks:

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| **Step Number** | **Task Number** | **Title** | **Proponent** | **Status** |
| 3 | [71-8-5001](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/3F41609B-960F-4ED6-8AE4-41AB3AE0CD55-1392241219794/report.pdf) | Conduct Army Design Methodology | 71 - Combined Arms (Collective) | Approved |

#  [71-5-5004](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/EF9C2BA0-952F-4B16-BAF0-D5807E287C8D-1406571527778/report.pdf) Develop a Cohesive Team Through Mutual Trust

#  [71-8-5200](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/306AEC4B-F23A-4D96-813B-B32C47404EB8-1415897576863/report.pdf) Conduct Command Post Operations

#  [71-8-5316](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/DF2744F1-65F3-44F7-9A81-35EB53AD8335-1415282792141/report.pdf) Display a Common Operational Picture

#  [71-8-5003](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/420D6978-872C-4479-8183-6F224567DB1E-1392923424762/report.pdf) Operate a Mission Command Network

#  [71-8-5315](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/44A42C50-8F6A-44C4-BA30-4137D3F6A467-1321418291916/report.pdf) Process Relevant Information

#  [71-8-5310](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/5EAA1F00-C89E-4545-AC84-BE8B3361C279-1322860578604/report.pdf) Manage Information and Data

#  [71-8-6300](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/B4D22863-46F1-47B5-BC25-61D83E16C47F-1320983755389/report.pdf) Conduct Information Assurance

#  [71-8-5010](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/51709E5C-7995-4FBB-8071-39DC13EDD238-1414177294917/report.pdf) Conduct Information Protection

#  [71-8-5116](https://atiam.train.army.mil/catalog-ws/view/100.ATSC/15BEC50F-A276-4CB1-9688-4A679C1C9316-1423149646612/report.pdf) Integrate Space Capabilities

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| --- | --- | --- | --- | --- |
| 4 | [71-8-5111](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/AFD4FF91-91EC-4594-B080-C5A3F7F4296D-1412604088472/report.pdf) | Conduct the Military Decisionmaking Process | 71 - Combined Arms (Collective) | Approved |

#  [71-5-5004](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/EF9C2BA0-952F-4B16-BAF0-D5807E287C8D-1406571527778/report.pdf) Develop a Cohesive Team Through Mutual Trust

#  [71-8-5200](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/306AEC4B-F23A-4D96-813B-B32C47404EB8-1415897576863/report.pdf) Conduct Command Post Operations

#  [71-8-5316](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/DF2744F1-65F3-44F7-9A81-35EB53AD8335-1415282792141/report.pdf) Display a Common Operational Picture

#  [71-8-5003](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/420D6978-872C-4479-8183-6F224567DB1E-1392923424762/report.pdf) Operate a Mission Command Network

#  [71-8-5315](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/44A42C50-8F6A-44C4-BA30-4137D3F6A467-1321418291916/report.pdf) Process Relevant Information

#  [71-8-5310](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/5EAA1F00-C89E-4545-AC84-BE8B3361C279-1322860578604/report.pdf) Manage Information and Data

#  [71-8-6300](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/B4D22863-46F1-47B5-BC25-61D83E16C47F-1320983755389/report.pdf) Conduct Information Assurance

#  [71-8-5010](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/51709E5C-7995-4FBB-8071-39DC13EDD238-1414177294917/report.pdf) Conduct Information Protection

#  [71-8-5127](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/C7633B3A-A8F2-4056-A1B3-06C77A37D0ED-1428331755979/report.pdf) Plan Military Deception Operations

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| 5 | [71-8-5120](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/E43714E6-CC83-4C0A-BC30-EDE8716E58CA-1411650987255/report.pdf) | Prepare for Tactical Operations | 71 - Combined Arms (Collective) | Approved |

#  [71-5-5004](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/EF9C2BA0-952F-4B16-BAF0-D5807E287C8D-1406571527778/report.pdf) Develop a Cohesive Team Through Mutual Trust

#  [71-8-5200](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/306AEC4B-F23A-4D96-813B-B32C47404EB8-1415897576863/report.pdf) Conduct Command Post Operations

#  [71-8-5122](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/A42790AE-CA75-4A15-AB9C-ED65DCAE33AF-1398695705234/report.pdf) Perform a Rehearsal

#  [71-8-5316](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/DF2744F1-65F3-44F7-9A81-35EB53AD8335-1415282792141/report.pdf) Display a Common Operational Picture

#  [71-8-5003](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/420D6978-872C-4479-8183-6F224567DB1E-1392923424762/report.pdf) Operate a Mission Command Network

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| 6 | [71-8-5131](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/C0EEF9B7-B435-47A4-BDBE-2E47A56B5F66-1321929499820/report.pdf) | Execute Tactical Operations | 71 - Combined Arms (Collective) | Approved |

#  [71-5-5004](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/EF9C2BA0-952F-4B16-BAF0-D5807E287C8D-1406571527778/report.pdf) Develop a Cohesive Team Through Mutual Trust

#  [71-8-5200](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/306AEC4B-F23A-4D96-813B-B32C47404EB8-1415897576863/report.pdf) Conduct Command Post Operations

#  [71-8-5135](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/D2938A5F-4D48-4623-9856-D7D42C9CDBDF-1413920788932/report.pdf) Conduct an Operations Synchronization Meeting

#  [71-8-5134](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/F87C83B1-4ED4-4543-BE6E-B4F929C90158-1411652786440/report.pdf) Coordinate Actions to Produce Maximum Effective Application of Military Power

#  [71-8-5002](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/3D724C00-99BE-4628-8F3D-A7EF7A92124E-1418134941230/report.pdf) Conduct Rapid Decisionmaking and Synchronization Process

#  [71-8-5320](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/3379AACC-E949-41DE-B1AE-05C7F584DA59-1401284311848/report.pdf) Synchronize Information-Related Capabilities

#  [71-8-0015](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/B6B911AF-A92A-42A0-BEE4-E2F02C6F4FFA-1415130387837/report.pdf) Integrate Designated Information-Related Capabilities

#  [71-8-1119](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/F13E2DA2-AB27-4DCF-BCB6-FF6B8D050815-1418757392863/report.pdf) Plan for Information Operations in an Operational Environment

#  [71-8-5334](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/CE6AC862-D960-43D0-8472-6C73728ED124-1421079823988/report.pdf) Coordinate Public Affairs Operations

#  [71-8-5311](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/4EFA3880-0505-48AB-AA08-4B67B536820C-1433855094699/report.pdf) Conduct Soldier and Leader Engagement

#  [71-8-5330](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/DDB43F8E-C901-406A-A660-ACDAACD89334-1336005458653/report.pdf) Integrate Situational Understanding Through Knowledge Management

#  [71-8-5900](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/E33800C1-1197-4970-97B1-CD8CF955C407-1427289555275/report.pdf) Coordinate Cyber Electromagnetic Activities

#  [71-8-5175](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/65CA8A36-F12E-439B-9F11-20E40E2AA727-1426861154688/report.pdf) Control Tactical Airspace

#  [71-8-5250](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/EBC6DA47-D09F-47F7-BC0D-9BB95CB62BB7-1322860577550/report.pdf) Maintain Continuity Mission Command

#  [71-8-5400](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/33BDEF61-19C8-4F07-B4DB-43052B18B9C2-1428591860541/report.pdf) Conduct Civil Affairs Operations

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| --- | --- | --- | --- | --- |
| 7 | [71-8-5130](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/F60390F7-EC60-4999-8805-CAF098872757-1411996587062/report.pdf) | Assess Tactical Situation and Operations | 71 - Combined Arms (Collective) | Approved |

#  [71-8-5316](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/DF2744F1-65F3-44F7-9A81-35EB53AD8335-1415282792141/report.pdf) Display a Common Operational Picture

#  [71-8-5003](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/420D6978-872C-4479-8183-6F224567DB1E-1392923424762/report.pdf) Operate a Mission Command Network

# Supporting Individual Tasks:

# MC Philosophy (Individual)

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| **Step Number** | **Task Number** | **Title** | **Proponent** | **Status** |
|  | [150-LDR-5001](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/805A537F-1B5A-43CB-93A1-8455B1DA25A7-1418757393211/report.pdf) | Build teams thru developing mutual trust  | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5007](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/1BB2530D-D34F-4445-9EA3-9E0FB4C88648-1392824420353/report.pdf) | Create shared understanding  | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5004](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/A01A5AF7-0CB4-4BFE-AE57-7DD4A85D0C33-1392241221782/report.pdf) | Provide the Commander's Intent | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5006](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/6D0503A3-A775-4BEA-9C59-3C1B22400297-1392414021035/report.pdf) | Exercise disciplined initiative  | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5003](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/22FEC8EE-191E-42CB-BB82-A643E6410DFD-1392187224204/report.pdf) | Use mission order technique | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5002](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/70081059-271F-494F-802F-928A9E14080C-1392241222697/report.pdf) | Accept prudent risk  | 150 - Combined Arms (Individual) | Approved |

# MC WfF Commander Tasks (Individual)

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| **Step Number** | **Task Number** | **Title** | **Proponent** | **Status** |
|  | [150-LDR-5100](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/0AA992F1-AA42-429A-BDEC-4358B74A9A5D-1436447897736/report.pdf) | Lead the operations process  | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5005](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/FA8A8CEA-6BFA-450D-AFA5-EAE569D1093F-1436799797847/report.pdf) | Inform & Influence Relevant Audiences | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5001](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/805A537F-1B5A-43CB-93A1-8455B1DA25A7-1418757393211/report.pdf) | Develop teams within unit and UAP | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5022](https://atiam.train.army.mil/catalog-ws/view/100.ATSC/1B057330-F65F-426C-A97B-774BBE17443E-1435162785595/report.pdf) | Conduct Pre-Combat Inspections | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5015](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/D1E0C1AD-E26C-47A2-8886-D07C170AAFE3-1436470397755/report.pdf) | Lead the Unit | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5013](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/0ADA8A53-F42E-4857-BC1B-62E268C56392-1412692287274/report.pdf) | Organize the Staff for Operations | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5012](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/B2CD5B93-A4F0-40F3-82E3-AAA34EA2ECAD-1395943497063/report.pdf) | Conduct Troop Leading Procedures | 150 - Combined Arms (Individual) | Approved |

# MC WfF Staff Tasks (Individual)

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| **Step Number** | **Task Number** | **Title** | **Proponent** | **Status** |
|  | [150-MC-5111](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/2061CEF5-F784-4F4D-8C15-4710BF526AFE-1436953706683/report.pdf) | Participate in MDMP | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5144](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/44D101D7-AD44-4F5C-ABD9-5961BE7C4E6F-1436935710190/report.pdf) | Develop a Running Estimate | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-2210](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/7B6B5184-78CF-4D04-8C0B-2629E7E41EB3-1436799797555/report.pdf) | Provide Input for IPB | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5013](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/0ADA8A53-F42E-4857-BC1B-62E268C56392-1412692287274/report.pdf) | Organize staff for Operations | 150 - Combined Arms (Individual) |  |
|  | [150-MC-0000](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/32A35AF4-7300-4EEC-8167-E68853660641-1419961706245/report.pdf) | Organize staff as CoS, XO, DCO | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-2300](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/092C0127-A3FD-49E8-A89C-70770A461CF4-1436799798462/report.pdf) | Perform Information Collection | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5110](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/1E988ACE-D25A-47F7-98B1-6D6C76B6B30D-1396604996711/report.pdf) | Participate in Receipt of a Mission | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5112](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/40355D10-E42E-4EAA-8B2A-CF5E015296D4-1436953706910/report.pdf) | Participate in Mission Analysis | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5113](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/12BAE758-2C63-4208-92EF-89476B11DA16-1436898798200/report.pdf) | Recommend the CCIR | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5114](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/A44B3A4E-E7A4-49D7-994C-1E64760406C3-1390861436124/report.pdf) | Participate in COA Development | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5115](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/D490DC96-8DD5-4DAD-A860-BF4DADBA57CF-1436934812227/report.pdfhttps%3A/rdl.train.army.mil/catalog-ws/view/100.ATSC/D490DC96-8DD5-4DAD-A860-BF4DADBA57CF-1436934812227/report.pdf) | Participate in COA Analysis | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5116](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/852A090C-CC60-42C4-91BA-5F3D624DE1AC-1436953707138/report.pdf) | Participate in COA Comparison | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5117](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/31187E06-B5D0-40D8-8B40-6FC632AC5DD9-1436364199633/report.pdf) | Prepare a Warning Order | 150 - Combined Arms (Individual) | Approved |
|  | [150-718-5121](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/FAC451A0-8265-49FA-B1BE-61121A0D8D0E-1436935710441/report.pdf) | Participate in COA Approval | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5009](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/68499722-4B26-4D43-BDD9-14403B950B3C-1437151263002/report.pdf) | Conduct a COA Decision Briefing | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5119](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/BDE941C6-B595-48FD-A631-11ACE9E7E7C7-1436446997922/report.pdf) | Prepare an Operations Order  | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5145](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/F403DD57-8CA2-40A6-88F1-71A609E5FEBA-1379433563193/report.pdf) | Conduct Risk Management | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5122](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/345CBAEA-CFC2-4644-A649-09D7ABFC3126-1398695702671/report.pdf) | Perform a Rehearsal | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-5022](https://atiam.train.army.mil/catalog-ws/view/100.ATSC/1B057330-F65F-426C-A97B-774BBE17443E-1435162785595/report.pdf) | Conduct Pre-Combat Inspections | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5125](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/26BCB7AB-8949-4166-AF47-6BF236B24B84-1436459597443/report.pdf) | Prepare a Fragmentary Order | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5131](https://atiam.train.army.mil/catalog-ws/view/100.ATSC/1DD8476B-DC20-42ED-8D58-3ED3B41694BF-1412177486851/report.pdf) | Assist the Commander in Executing Tactical Operations | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5014](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/AE9A1205-C5F6-4A70-B8ED-BB0A36EAA11B-1417641776775/report.pdf) | Direct Rapid Decision & Synchronization Process | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5200](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/85D2FE44-C5BA-44D7-9D92-5EFBAF981B3D-1436951007415/report.pdf) | Assist Command Post Operations | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5201](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/53DEF615-4F0F-4919-BAF8-955551593A97-1418998419984/report.pdf) | Displace the CPs | 150 - Combined Arms (Individual) | Approved |
|  | [150-LDR-6111](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/CD8C8435-264D-4DDE-80F8-9FBC7876EF25-1414419386693/report.pdf) | Employ OPSEC | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5320](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/4A5444B9-3D4D-4B54-ACF4-5B7B10B984D7-1415899376339/report.pdf) | Employ Info Related Capabilities | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5130](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/B3B4EC50-1E9C-425D-9769-61F53200711F-1376076563662/report.pdf) | Assess the Current Situation | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5124](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/F5213B44-62F1-4719-A159-5FAAC8C44981-1436470399222/report.pdf) | Refine the Plan | 150 - Combined Arms (Individual) | Approved |

# Mission Command System Tasks (Individual)

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| **Step Number** | **Task Number** | **Title** | **Proponent** | **Status** |
|  | [150-MC-5315](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/BB8236EA-4CCE-477A-81E1-52B15BD51652-1436951007678/report.pdf) | Establish the COP | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5250](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/DF4469C6-A4E8-4715-8F7D-F269D4A20DA9-1416340376590/report.pdf) | Employ MC Information System | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5251](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/EE6B765E-B610-46D5-AF76-E2C2B9079F59-1417638176251/report.pdf) | Integrate the MC Information System | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-5900](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/5E4BD648-21B7-4BDF-8AAA-B2035DE40598-1437072063330/report.pdf) | Coordinate Cyber & Electromagnetic Activities | 150 - Combined Arms (Individual) | Approved |
|  | [150-MC-7654](https://rdl.train.army.mil/catalog-ws/view/100.ATSC/F19BBD3B-6727-4DF7-B2BC-E9F710E393C4-1415822876373/report.pdf) | Employ Knowledge Management Processes | 150 - Combined Arms (Individual) | Approved |